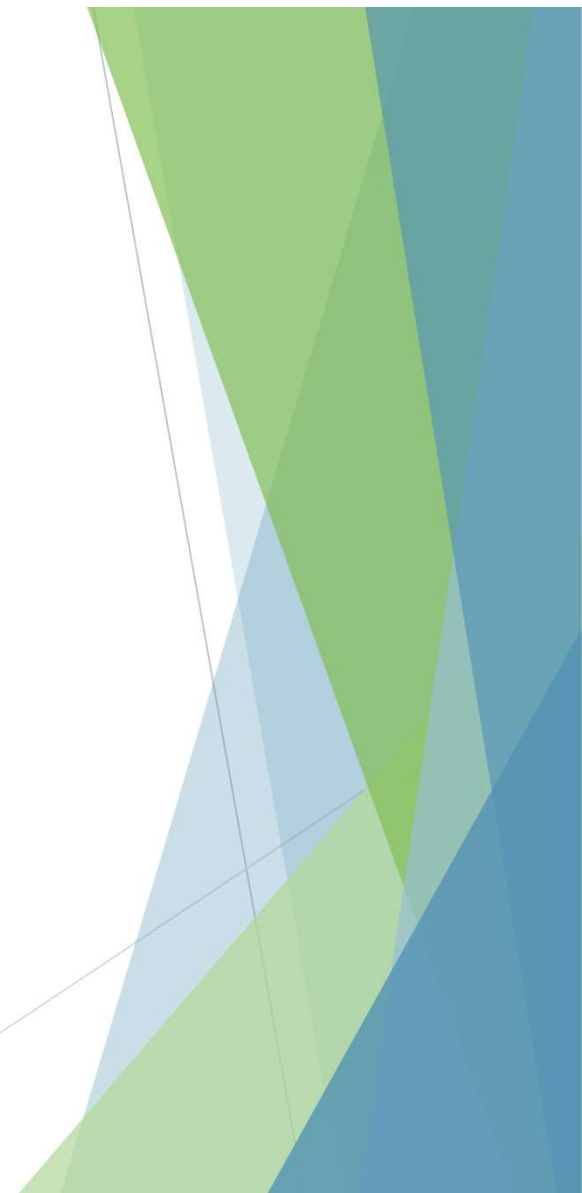




FY 2027 Proposed Budget
May 20, 2026

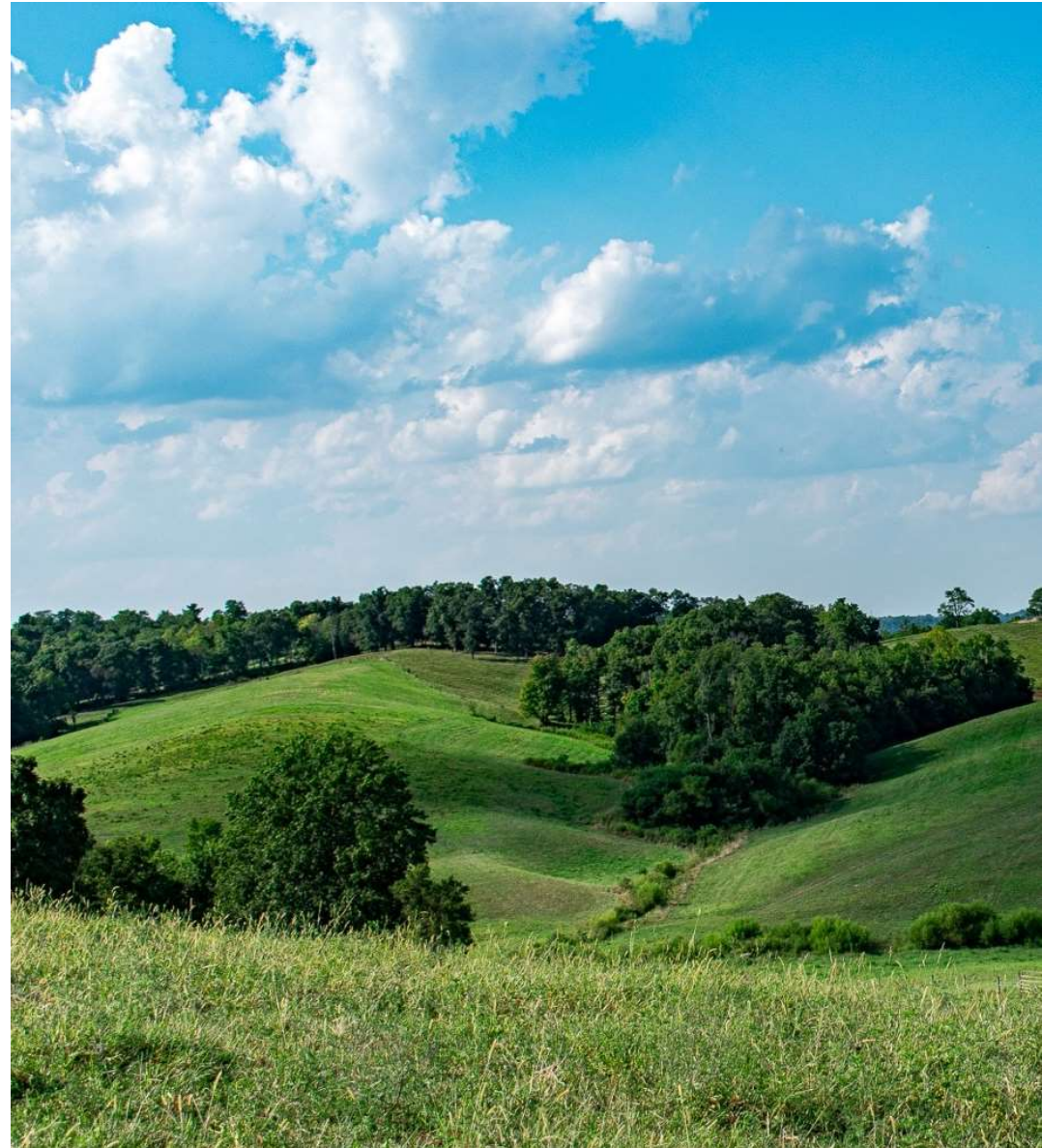
FY27 Budget Presentation Outline

- ▶ Budget Themes & Assumptions
- ▶ Current Year Budget vs Projected Year End
- ▶ Fiscal Year 2027 Budget
 - ▶ Revenue vs Expenditures
 - ▶ Major budget categories
 - ▶ Future outlook & reserves
 - ▶ FY27 budget by major funds

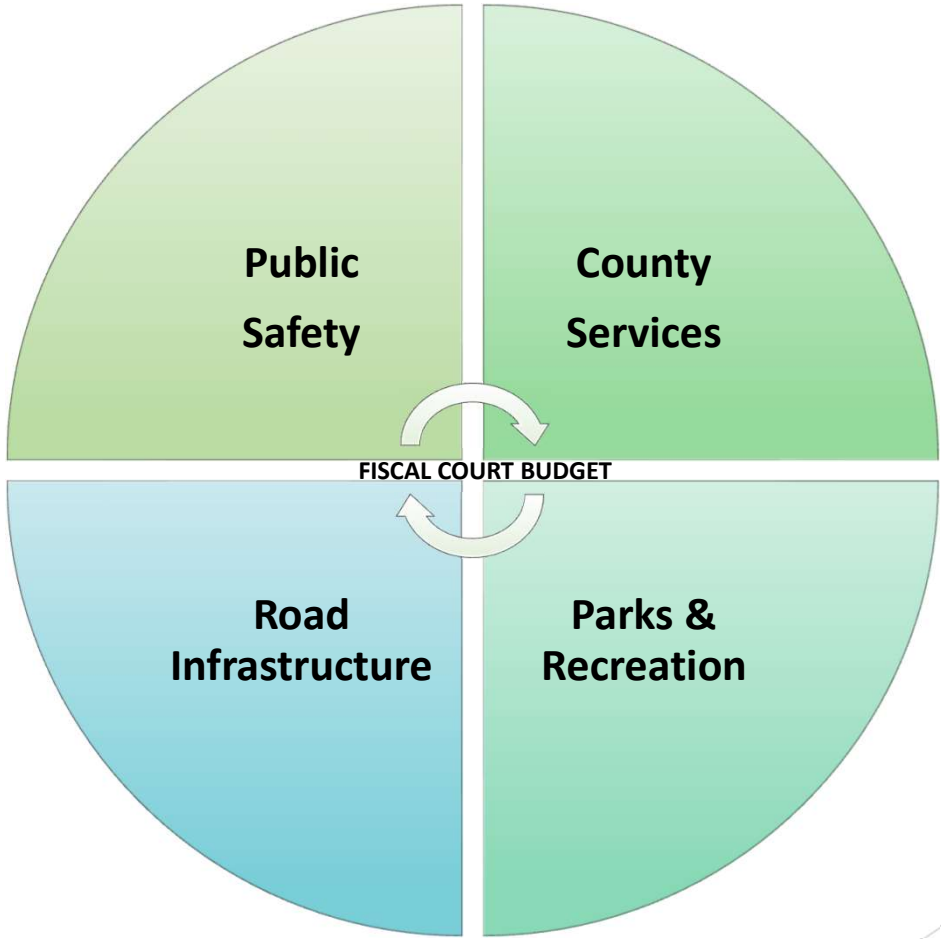


FY27 Budget Themes & Assumptions

- ▶ Conservative revenue estimates
- ▶ Responsible budgeting of appropriations
 - ▶ Maintain services & meet needs
 - ▶ Ongoing expenditures are funded with ongoing revenues
 - ▶ Macroeconomic impacts, unknowns, and contingency
- ▶ Prior year projection is the foundation for the next budget



County Services Funded by Fiscal Court Budget



FY26 Budget vs FY6 Projected Results

All Funds (000s)	FY 2026 Adopted Budget	FY 2026 Projection	Favorable/ (Unfavorable) Variance \$	Favorable/ (Unfavorable) Variance %
Revenue & Net Transfers	\$ 69,453	\$ 61,756	\$ (7,697)	-11%
Expenditures	<u>72,054</u>	<u>60,992</u>	<u>11,062</u>	15%
Change in Fund Balance	(2,601)	764	<u>\$ 3,365</u>	
Beginning Fund Balance	<u>59,969</u>	<u>59,969</u>		
Ending Fund Balance	<u>\$ 57,368</u>	<u>\$ 60,733</u>		
Restricted & Committed Funds	\$ 9,632	\$ 10,707		
Funds Available for Operator	\$ 47,736	\$ 50,026		

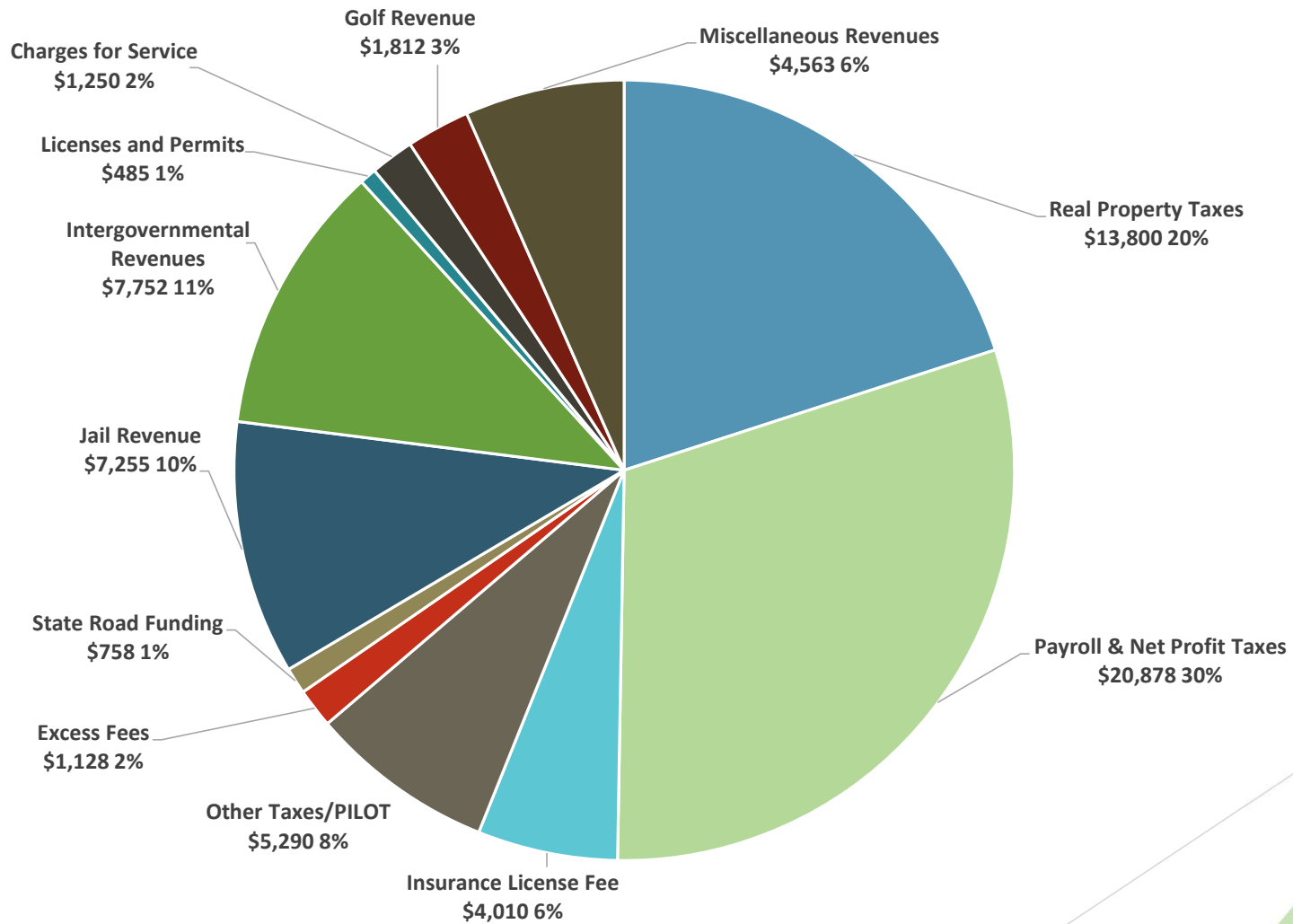
NOTE: Figures above do not include any federal funding related to Housing, ARPA or CDBG Prog

FY26 Budget vs Proposed FY27 Budget

All Funds (000s)	FY 2026 Adopted Budget	FY 2027 Proposed Budget	\$ Change	% Change
Revenue & Net Transfers	\$ 69,453	\$ 68,981	\$ (472)	-1%
Expenditures	<u>72,054</u>	<u>71,812</u>	<u>(242)</u>	-0.3%
Change in Fund Balance	(2,601)	(2,831)	<u>\$ (230)</u>	
Beginning Fund Balance	<u>59,969</u>	<u>57,368</u>		
Ending Fund Balance	<u>\$ 57,368</u>	<u>\$ 54,537</u>		
Restricted & Committed Funds	\$ 9,632	\$ 10,707		
Funds Available for Operation	\$ 47,736	\$ 43,830		

NOTE: Figures above do not include any federal funding Housing, ARPA or CDBG programs or the Bond Proceeds/Expense Fund of \$64M for large capital projects - spillway repair & public safety building

Proposed FY27 Budget – Revenue (000s)



FY27 Revenue

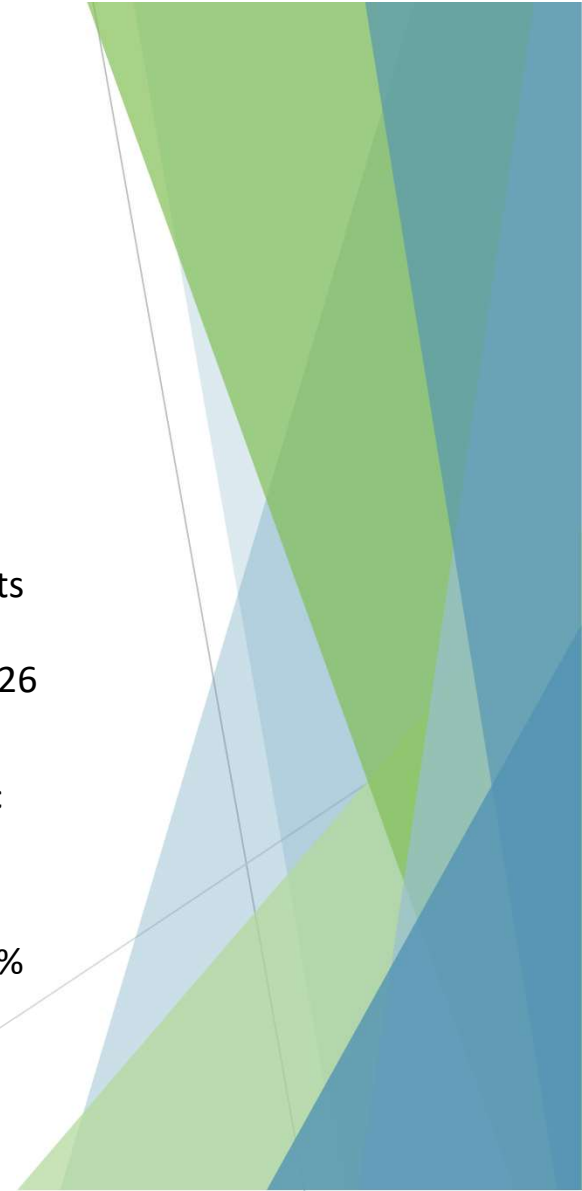
Real Property & Payroll Tax Receipts

▶ Real Property Tax

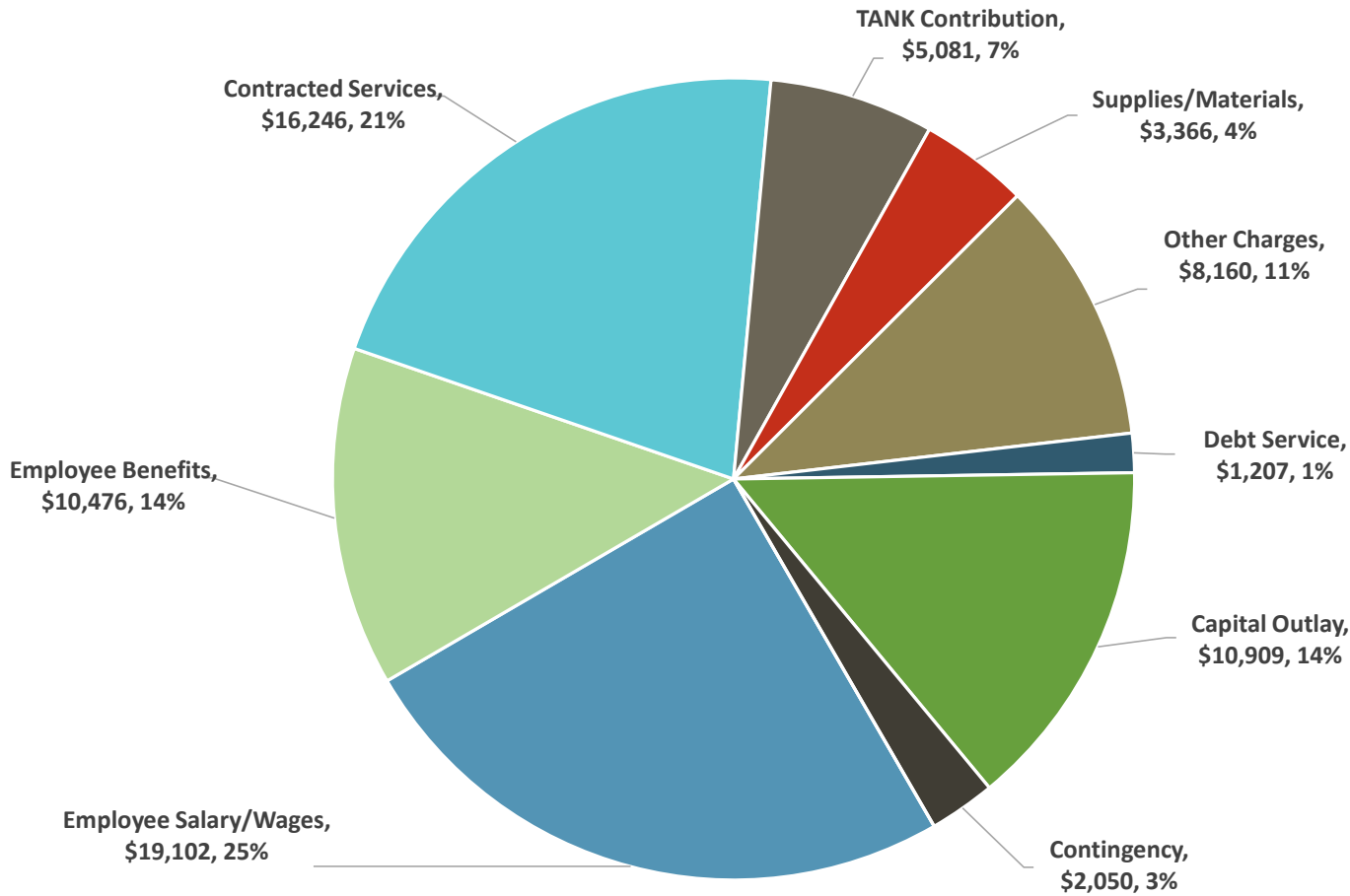
- ▶ 20% of Budgeted Revenue
- ▶ \$13.80 million
- ▶ 4% increase from FY26 Budgeted
 - ▶ Growth driven, not rate driven
- ▶ One of few revenue sources County can control
- ▶ Actual tax rate is set in August/September by Fiscal Court

▶ Payroll Tax

- ▶ 30% of Budgeted Revenue
- ▶ \$20.87 million
- ▶ Budget is based on actual receipts for 3 quarters of FY26 and estimates of the April to June 2026 year end collection.
- ▶ Collections come from economic growth and jobs added in the county
- ▶ Rate remains unchanged at 1.05%



Proposed FY27 Budget – Expenditures (000s)



Personnel FY27

- ▶ Government is a service business
- ▶ Attracting and retaining a qualified workforce
- ▶ Health insurance expense
- ▶ Pension contributions
 - ▶ Non-Hazardous Rate – 17.43%
 - ▶ Decrease of 1.19% from FY26
 - ▶ Hazardous Rate – 34.72%
 - ▶ Decrease of 3.89% from FY26
- ▶ No staff additions in FY27
- ▶ Expected rank advancements for jail/police/road are included in the budget.



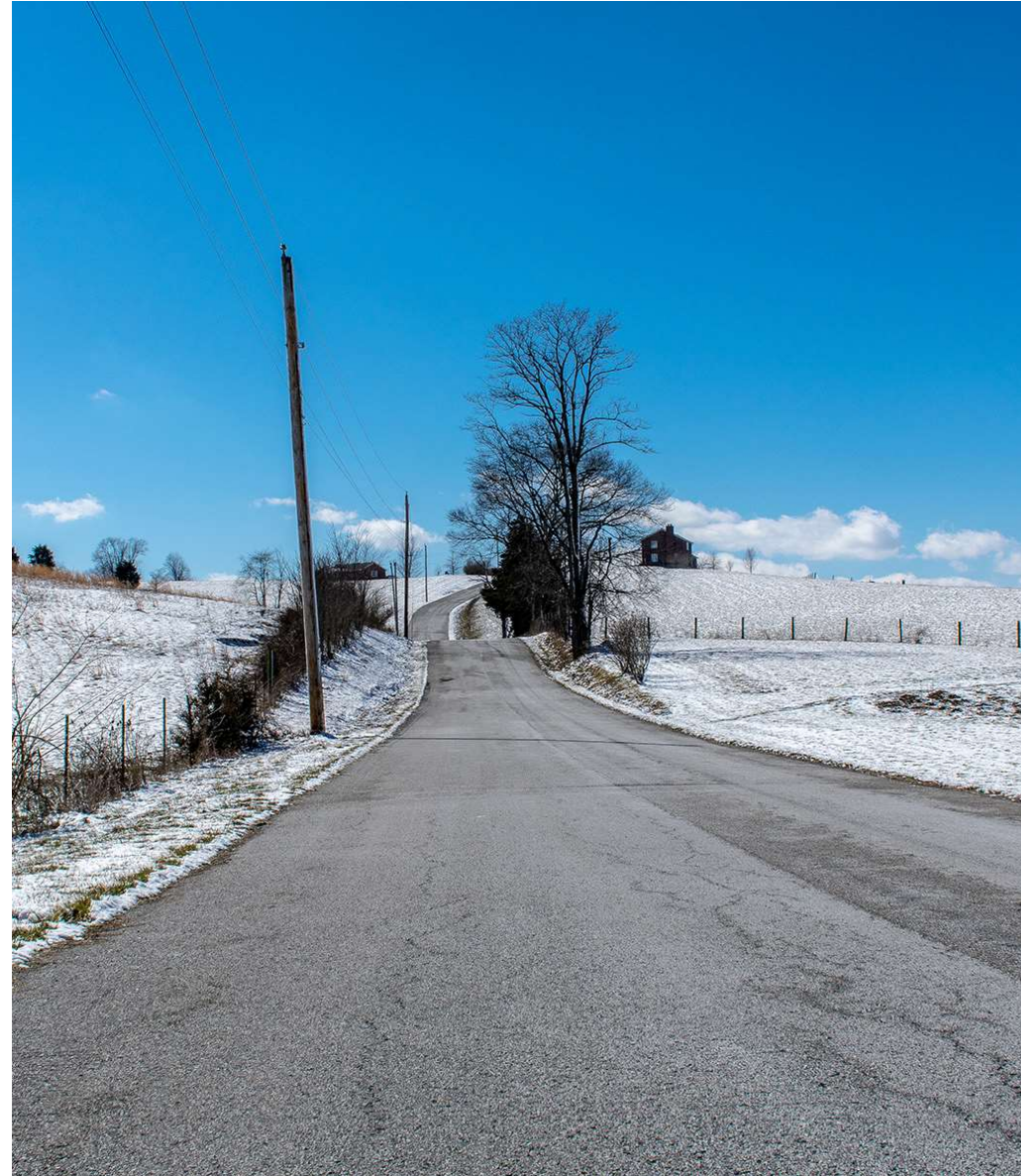
Capital Investment FY27

- ▶ Maintaining county infrastructure
- ▶ Providing departments with equipment to perform services safely and efficiently
- ▶ Recurring costs/projects
 - ▶ Roads/Infrastructure
 - ▶ Police Fleet Vehicles
- ▶ FY27 Large Projects
 - ▶ AJ Jolly Lake restoration
 - ▶ Public safety building



Road Department FY27

- ▶ State road funding
 - ▶ CRA \$708K/\$155K/18% decrease PY
 - ▶ Truck Distribution FY26 –\$213K
 - ▶ Flex Funds - \$182K in FY26
- ▶ Expenses - historical trends & intended to cover normal operations
- ▶ Capital Projects - \$4.4M
 - ▶ Road & Bridge Projects - \$3.7M
 - ▶ Road Equipment Replacements – \$700K
- ▶ *Operations supported by Payroll Tax Receipts*



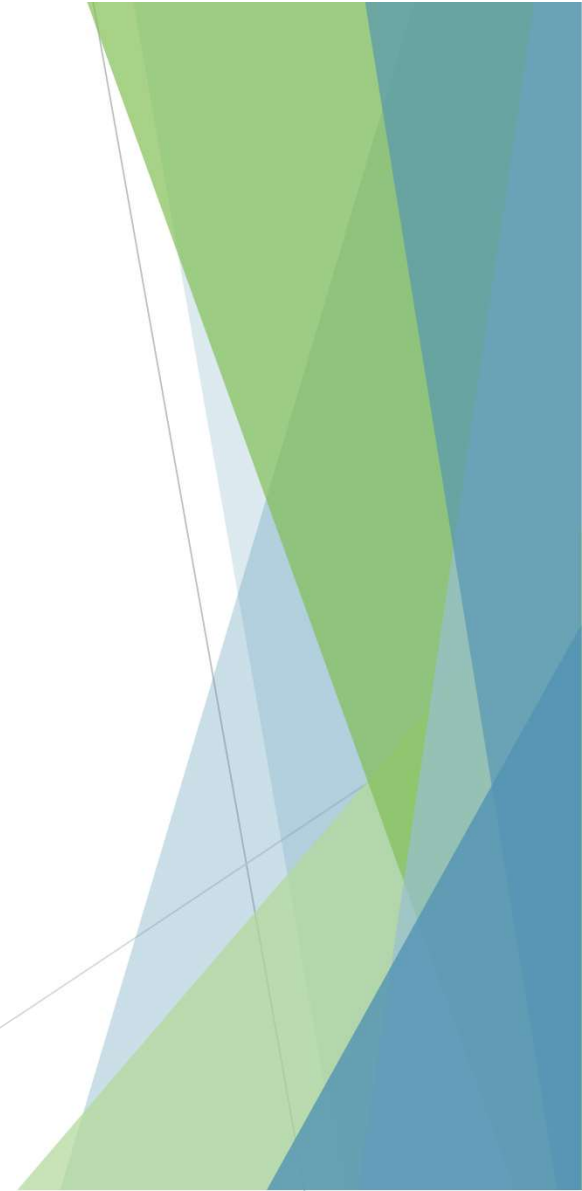
Detention Center FY27

Jail Cost of Operations

- ▶ Estimated cost per inmate per day is \$105 for FY27
- ▶ Jail Budget breakdown
 - ▶ Personnel/Benefits 50%
 - ▶ Non-personnel 26%
 - ▶ Capital/Debt Service 24%
- ▶ FY27 \$16.7M/23% of county operating budget
- ▶ Transfers in from general fund annually of \$6M-\$8M depending on per diem revenue received
- ▶ \$8.46M budgeted for FY27

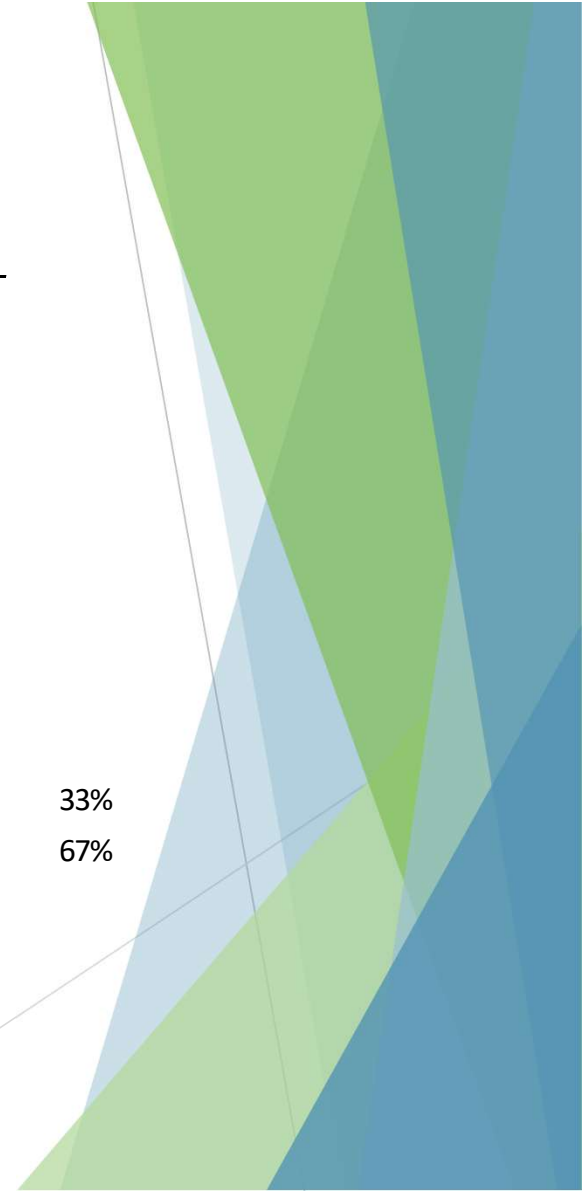
State/Federal Per Diem

- ▶ Average federal & state inmates held less than prior to 2020
 - ▶ April 2026
 - ▶ 440 Avg Daily Population
 - ▶ County, State & Federal
 - ▶ State inmates – \$35.34 per diem
 - ▶ Federal inmates - \$88 per diem



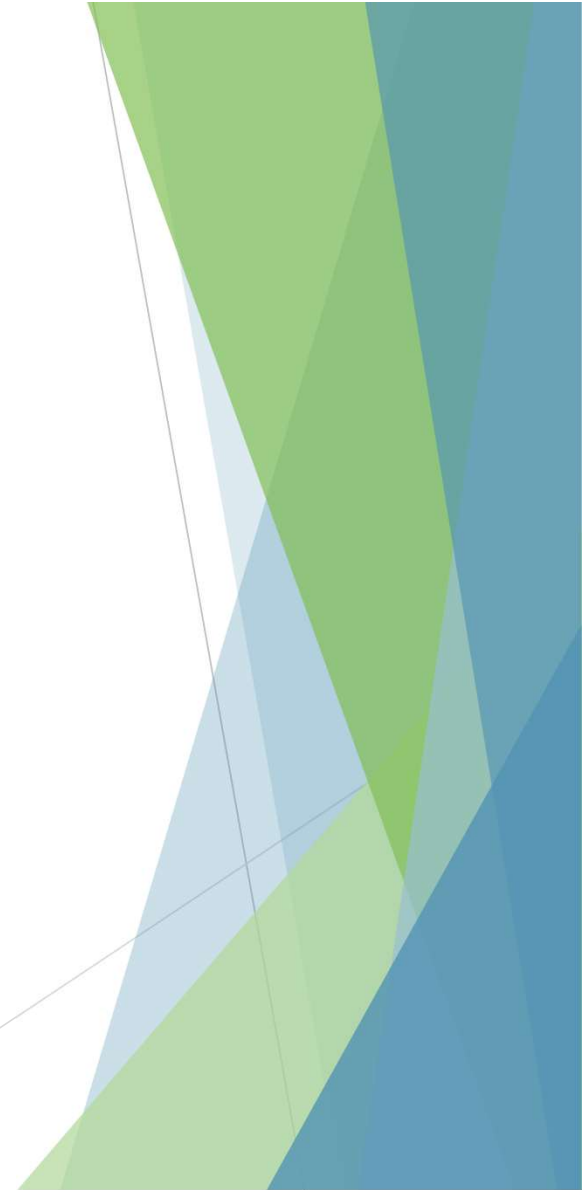
FY27 Non-Discretionary Expenditures (000s)

	<u>Proposed</u>	
Proposed Budget FY27 - Total Expenditures (excluding CDBG/ARPA)	<u>\$ 71,812</u>	
Expenditures from Restricted Funds	4,005	
Pass-Thru Funding	2,929	
TANK Contribution	5,081	
Debt Service	1,207	
Non-Recurring / Grant Funded Programs/Projects	3,500	
Statutory Support, Offices of Elected Officials, Payments pursuant to Interlocal Agreements, Elections, TIF	5,079	
Golf Course Operating Expenditures covered by Revenue	<u>2,123</u>	
Subtotal	<u>23,924</u>	33%
Net Expenditures for County Operations	<u><u>\$ 47,888</u></u>	67%



Future Considerations FY27 & Beyond

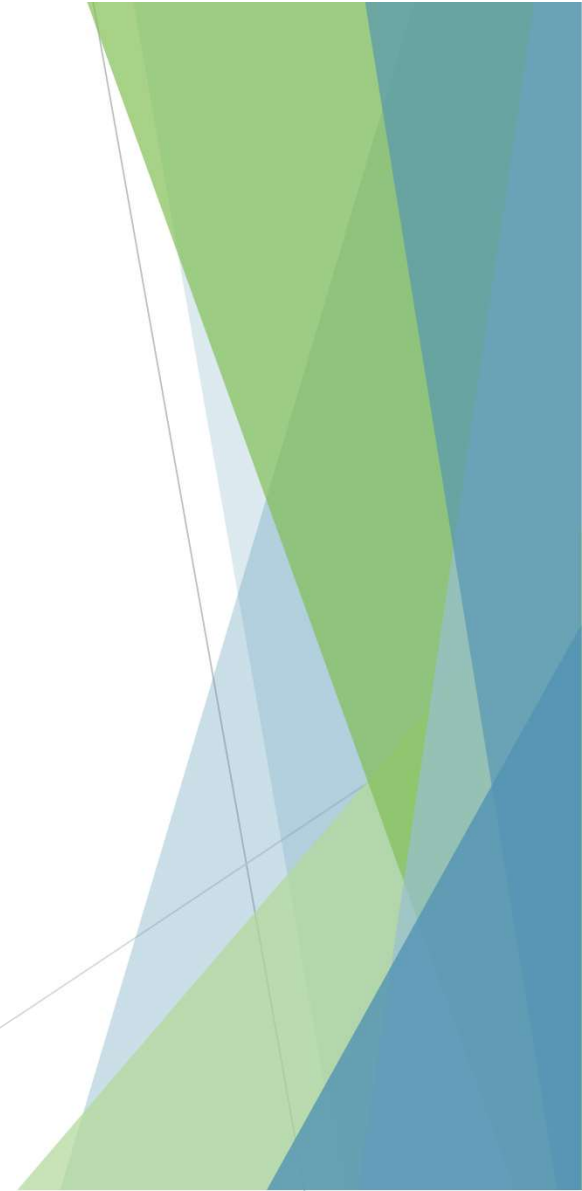
- ▶ Long-Term Impact of Current Market Conditions
 - ▶ Inflation, workforce, housing
- ▶ Federal and State funding
 - ▶ Unfunded mandates
- ▶ Capital Needs
 - ▶ Countywide infrastructure investment
 - ▶ County asset preservation
- ▶ Pension
 - ▶ Unfunded Liability
- ▶ Cash Flow / Operating Reserves



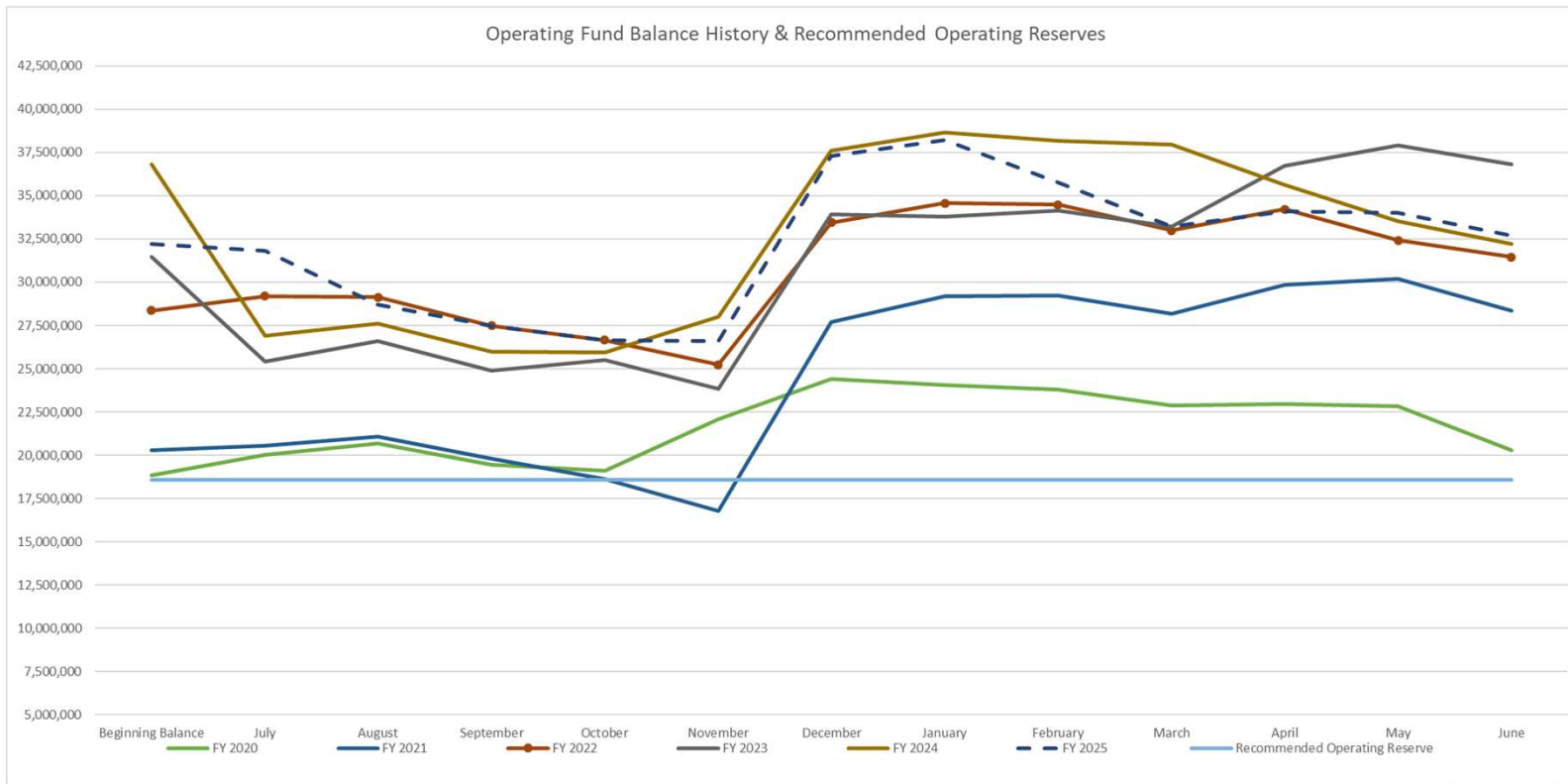
Reserve Analysis & Outstanding Liabilities as of March 31, 2026

Reserve Analysis & Outstanding Liabilities:

Total Cash at Month End	\$	64,837,631
Less: Restricted/Committed Funds		<u>10,936,072</u>
Unrestricted Funds	\$	53,901,559
Outstanding Encumbrances - Unrestricted Funds		<u>5,772,124</u>
Net Unrestricted/Uncommitted	\$	48,129,435
Reserve of 35% of Expenditures (Excluding Debt)		<u>18,100,000</u>
Balance	\$	30,029,435
Bond Principal & Interest Outstanding		6,189,063
Estimate of KY KPPA Pension Liability as of June 30, 2024:		
High Estimate	\$	35,610,000
Low Estimate	\$	27,630,000



Operating Fund Balance History & Operating Reserves



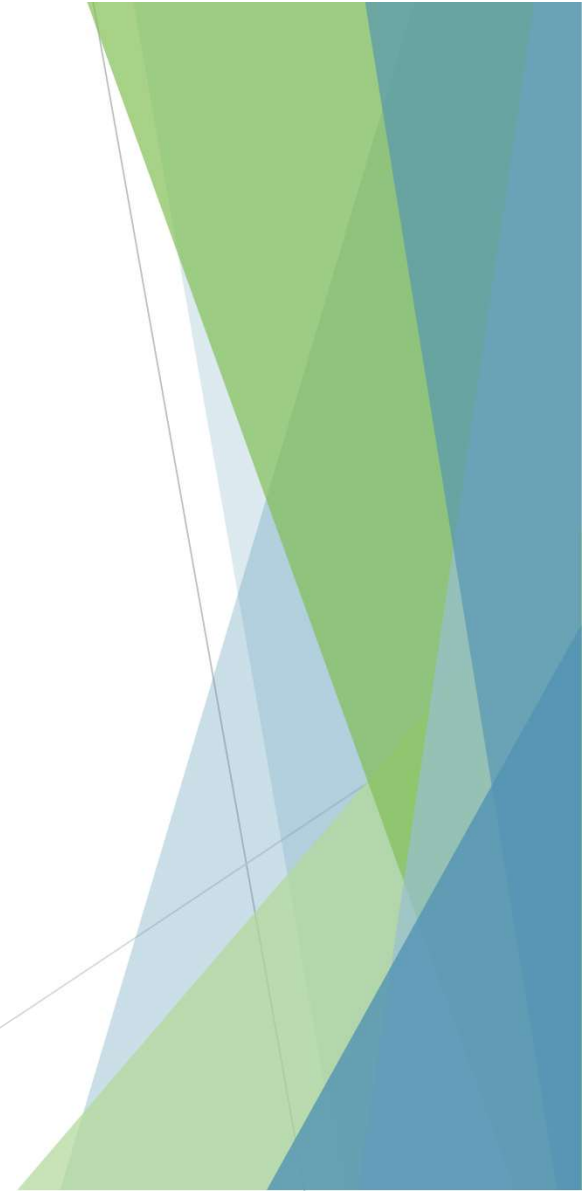
Proposed FY27 Budget by Fund

Funds	Revenue	Expenditures	GO Bonds/ Borrowed Money	Before Transfers	Operating Transfers In	Operating Transfers (Out)	Net Excess/ (Deficiency)	Prior Year Surplus
General	30,337,297	28,099,967	-	2,237,330	3,002,000	(11,287,669)	(6,048,339)	6,048,339
Road	3,363,134	9,202,652	-	(5,839,518)	5,839,518	-	-	-
Jail	8,260,300	16,724,813	-	(8,464,513)	8,464,513	-	-	-
LGEA	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
Golf	1,937,098	2,352,768	-	(415,670)	-	-	(415,670)	415,670
Opioid Settlement	1,562,258	1,562,258	-	-	-	-	-	-
Jail Commissary	1,474,823	1,474,823	-	-	-	-	-	-
Developers Road Escrow	175,000	175,000	-	-	-	-	-	-
Benefits	378,380	3,199,536	-	(2,821,156)	2,821,156	-	-	-
Senior Tax	824,200	793,041	-	31,159	2,000	(2,000)	31,159	-
Mental Health Tax	1,960,000	1,868,116	-	91,884	-	-	91,884	-
Payroll Tax	18,708,495	6,359,041	-	12,349,454	-	(8,839,518)	3,509,936	-
Total except Bond Fund/Housing/CDBG/ARPA	68,980,985	71,812,015	-	(2,831,030)	20,129,187	(20,129,187)	(2,831,030)	6,464,009
Bond Proceeds - Construction	-	64,000,000	64,000,000	-	-	-	-	-
Total Bond Proceeds Fund	-	64,000,000	64,000,000	-	-	-	-	-
Federal Grants - CDBG/ARPA	1,002,500	1,139,070	-	(136,570)	-	-	(136,570)	136,570
Housing Program	6,960,714	6,958,801	-	1,913	-	-	1,913	-
Grand Total	76,944,199	143,909,886	64,000,000	(2,965,687)	20,129,187	(20,129,187)	(2,965,687)	6,600,579

Finance Department

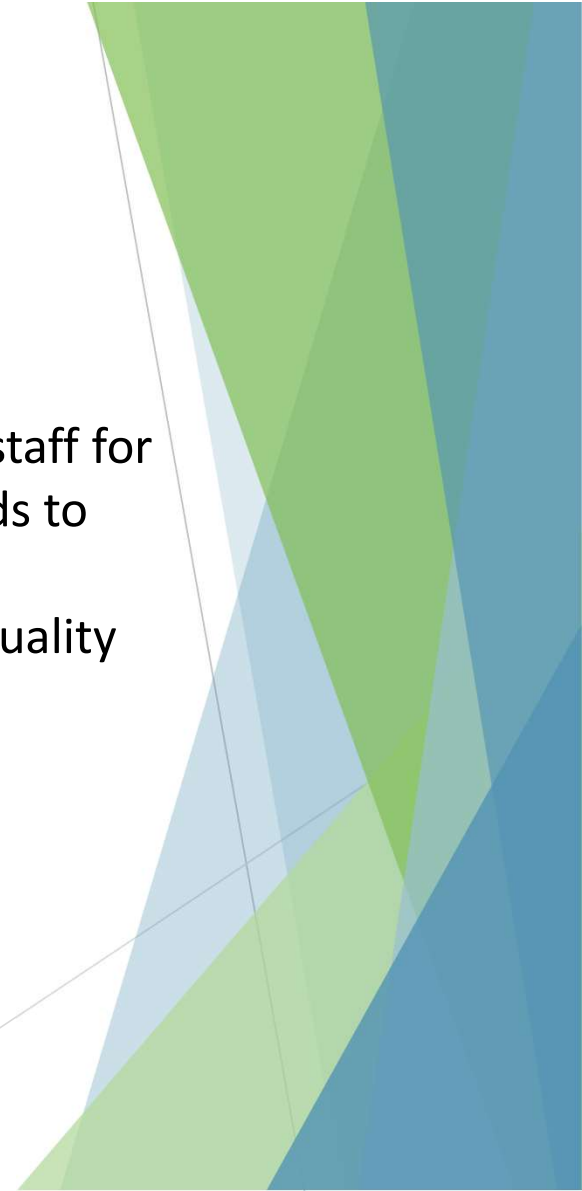
- ▶ Financial Systems, Analysis & Reporting
 - ▶ Public facing, transparent, quality data
- ▶ Protecting Public Funds using Fraud Prevention and Internal Controls
 - ▶ Banking tools
 - ▶ Multiple levels of review for data validation and completeness
 - ▶ Budget as an internal control tool
 - ▶ Cybersecurity awareness

- ▶ Transparency
 - ▶ County Website
 - ▶ OpenGov
 - ▶ Opportunities & Bids
 - ▶ Surplus



In Appreciation

- Thank you to the Fiscal Court, County Elected Officials and county staff for your collaboration in collecting community feedback and staff needs to inform the annual budget process.
- Thank you to the Finance staff for your daily dedication to ethics, quality control and good data.



Questions?

May 21, 2026

The FY27 proposed budget will be available for public review under the Government Transparency tab on the county website at:

<http://www.campbellcountyky.gov>

Contact:

Laura Lewis

Finance Director/Treasurer

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LLewis@campbellcountyky.gov

